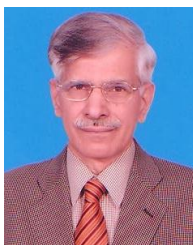


**Abdur Rauf Chaudhry**  
Federal Tax Ombudsman  
Govt. of Pakistan



House 45-C, Street 39, I-8/2, Islamabad  
Phone: (Cell) +92-334-5388836  
(Off.) +92-51-9211382  
(Res.) +92-51-9101000  
Email: chaudhry.abdurrauf@gmail.com

## Executive Summary

Mr. Abdur Rauf Chaudhry has over 36 years of experience in Public Administration, Public Sector Development, Public Policy formulation and Private Sector policy. Mr. Rauf has held distinguished positions with Government of Pakistan, most recently managing the portfolios for the Cabinet Division, Establishment Division, Ministry of Education, Ministry of Textile and Ministry of Housing & Works as Federal Secretary. His major contributions include policy framework formulation and management for Government employees benefit programs, public sector development projects, National Education policy 2009, and public/private textile sector support programs. He has also represented Pakistan at multiple national and International Seminars and Conferences. Mr. Rauf holds an M.A in Economics from Punjab University, Masters in Development Economics from Vanderbilt University, USA and diploma in Development Studies from University of Cambridge, UK. He has also attended many courses in the realm of management studies, notably a course for senior administrators at Kennedy School of Government, Harvard University, USA.

## Work Experience

- **Federal Secretary, Government of Pakistan (May 2005- July 2011)**  
Held diverse portfolio of responsibilities to manage macro-level policy and planning issues for the public and private sector. The roles were directly reporting to the respective Federal Ministers and lately to the Prime Minister of Pakistan. Key activities and achievements included,
  - Acted closely with the Implementation Commission for devolution of powers under the 17<sup>th</sup> Constitutional Amendment
  - Formulated the National Education Policy 2009
  - Formulated the National level housing policy, managed diverse public funded housing projects and sponsored public/private partnership initiatives
  - Close liaison with Textile Industry leaders in Pakistan, and coordinated public/private partnership for running training institutes in Textile sector
  - Coordinated the Federal Cabinet matters including Cabinet committees i.e Defense Committee of the Cabinet (DCC), Economic Committee of the National Economic Council (ECNEC)
  - Managed and coordinated the activities of regulatory bodies (notably PTA, NEPRA, OGRA), autonomous bodies (CDA, PHA etc.) and attached departments (e.g. Public Works Dept.) of these Ministries and Divisions

- **Additional Secretary, Interior Division and Prime Minister Secretariat (May 2003-Apr 2005)**  
Served as the Chairman of the Capital Development Authority and Additional Secretary Interior Division and Prime Minister Secretariat.
  - Managed and coordinate the affairs related to National Security and policy matters of attached departments (FIA, NADRA and Immigration & Passports etc.)
  - Supervised, coordinated and governed major development projects for Islamabad and planning for future projects notably zero-point and blue-area interchanges.
  
- **Joint Secretary, Prime Minister Secretariat, Interior Division & Defense Division (Feb 1991-Oct 2001)**
  - Worked as a JS implementation for the Prime Minister of Pakistan, coordinating all matters of Parliamentarians. Also served as the Personal Staff Officer (PSO) to the PM
  - Assisted the Secretary of Defense on the Aviation matters including coordinating all policy issues for Pakistan International Airlines (PIA), Civil Aviation Authority (CAA), Airport Security Force (ASF) and Pakistan Metrological Department
  - National Security Coordinator and official spokesperson for the Ministry of Interior
  - Formulated the immigration policy and National Database and Registration Act
  
- **District Management-Field Positions, Government of Punjab (1975-1979, 85-86 and 1999)**  
Worked as Commissioner for Lahore and Rawalpindi Divisions, Deputy Commissioner Bhawalnagar District
  - Field assignments dealing with law and order, revenue, judicial, and administrative matters
  - As Commissioner Lahore Division, coordinated the major development schemes including renovation of major city roads and other development projects in Lahore, Okara and Kasur
  
- **Other Positions Held**
  - Additional Secretary, Govt. of Punjab – Planning & Development and Finance Departments (1988 – 1990)
  - Economic Advisor, Industries Department, Govt. of Punjab (1982 – 1984)
  - Director (Administration & Coordination), Faisalabad Development Authority (1980 – 1981)
  - Lecturer in Economics Department, Punjab University, Lahore (1974)

### **Executive Education and Management Courses**

- Senior Administrators Course, Kennedy School of Government, Harvard University, USA (Jan-Feb'05)
- Management Development Course, Pakistan Administrative Staff College, Lahore (Feb – June '01)
- Management Course, National Institute of Public Administration, NIPA (Feb – May '89)
- Public Administration Course, National Institute of Public Administration, NIPA (Apr – May '81)
- Basic Training in Public Administration, Academy for Administrative Training, Lahore (Jan – Aug '75)

### **Education**

- Masters in Development Economics, Vanderbilt University, USA (1986-87)
- Post Graduate Diploma, Development Studies, Cambridge University, UK (1979-80)
- Masters of Arts in Economics, University of the Punjab, Lahore (1970-72)